



J.E. Ritter
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MISR
Tripoli-El-Mina – PO Box 214
Tripoli, Lebanon

Dear Mr. Nabil Sadek, CEO

I wanted to send my thanks to yourself and your MISR offshore team with regards to the excellent efforts MISR has made towards the Nemba SNX campaign, offshore Angola, in 2014. Our offshore hook up and commissioning campaign was behind schedule in 2013 and part of our improvement plan was to resource highly capable offshore personnel to improve our planning and execution of the offshore activities.

MISR resources came highly recommended to me from personnel that experienced interfacing with your company on the FARM project, which was a similar offshore Angola project completed in 2012. We successfully mobilized MISR personnel in early 2014 and this certainly assisted in getting our offshore productivity on track and allowed the project to complete on time.

I was very much impressed with the professional skill set of the MISR offshore personnel. All of the members worked very safely, with excellent quality and were also a great asset in helping the daily planning efforts to improve our offshore efficiency and execution.

I very much recommend any project with a complex brownfield or hook up and commissioning scope to consider hiring MISR resources.

With regards,

A handwritten signature in blue ink, appearing to read "J.E. Ritter".

J. E. Ritter, P.E.
Nemba Project Manager